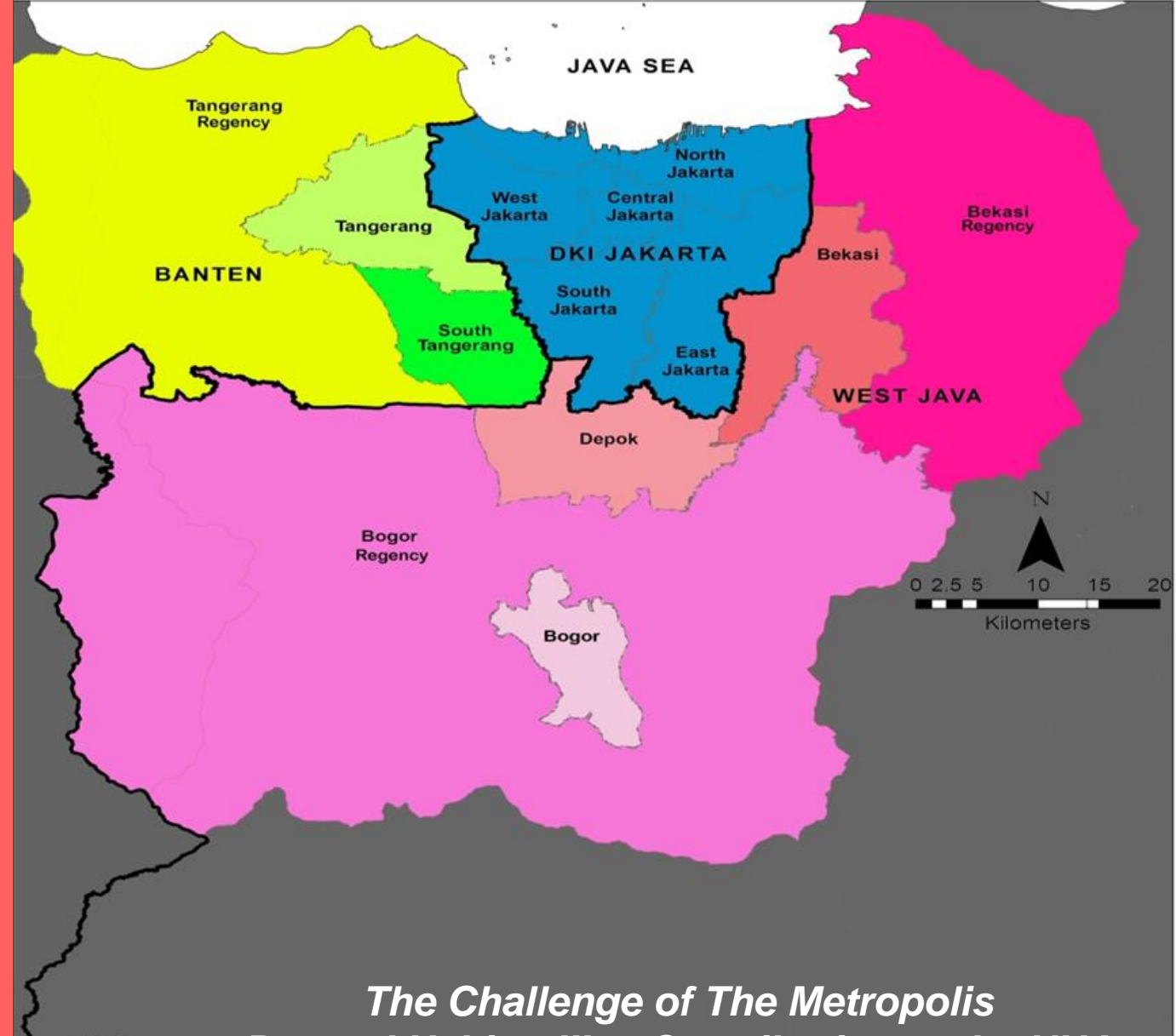


# **Metropolitan Proposals for an Exhausted World**

**Implementing  
Collaborative Governance  
through Grand Design:  
Towards Jakarta without 'Silos'**



**Oswar M. Mungkasa  
Deputy Governor of Jakarta for Spatial  
Planning and Environment,**



*The Challenge of The Metropolis  
Beyond Habitat III: a Contribution to the NUA  
Area Metropolitana de Barcelona (AMB)  
Barcelona, 22-24 May 2018*

# Big Issue: Urbanization?



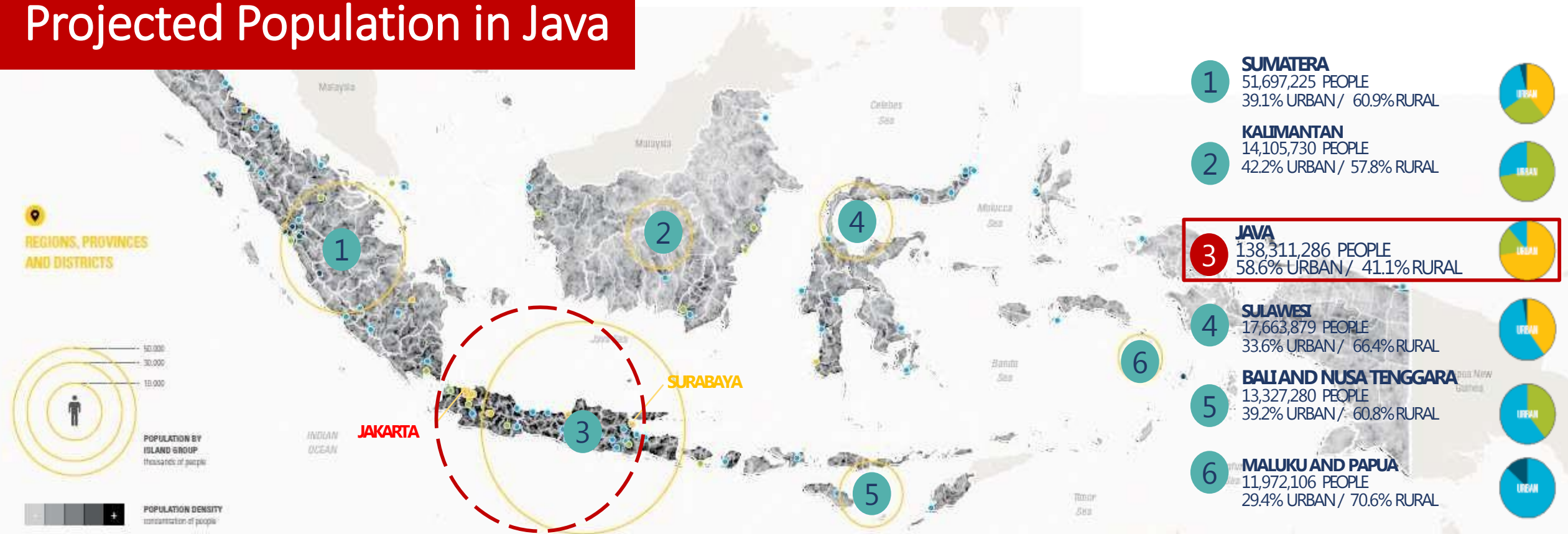
- Jakarta is Home to  $\pm$  **10 million** people in the night time and  $\pm$  **12 million** people in the day time.
- Greater Jakarta Metropolitan Area (Jakarta, Bogor, Depok, Tangerang and Bekasi), is the second largest city area in the world after Tokyo, with a population **of 30,214,303** inhabitants as of 2010 census.
- urban population In Indonesia, **has reached 60 percent.**
- That's why Jakarta have to **make an extra services** for citizen

“To Make Jakarta More Sustainable from all Sectors,  
**What We First need to do is Dealing** with This  
Case!”





# Projected Population in Java



Pulau	People (000)		Scale of Nation (%)		Population Density (/km <sup>2</sup> )	
	2010	2045	2010	2045	2010	2045
Sumatera	50.860	72.407	21%	23%	106	151
Jawa – Bali	140.941	176.177	59%	55%	1.042	1.303
Nusa Tenggara	9.222	13.701	4%	4%	137	204
Kalimantan	13.851	22.159	6%	7%	25	41
Sulawesi	17.437	23.967	7%	8%	92	127
Maluku – Papua	6.207	10.277	3%	3%	13	21

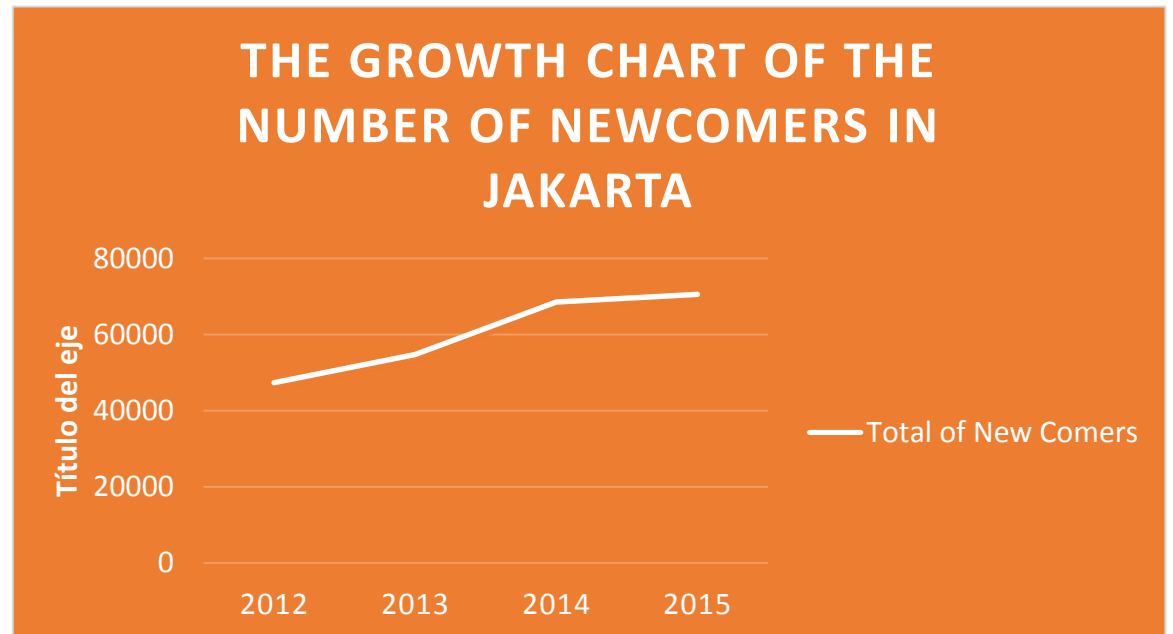
- Tier 1 – Metropolitan  
> 1,000,000
- Tier 2 – Large City  
500,000 – 1,000,000
- Tier 3 – Medium City  
100,000 – 500,000
- Tier 4 – Small City  
< 100,000

# Data of Jakarta Related to Urbanization!!!



as a city dominated by Moslem, we **always** commemorate the **Eid Mubarak/Lebaran** every year. **Mudik** is an example of national culture that transcends Islamic culture

It has been a common practice for city workers or dwellers going to village to celebrate the Lebaran festivities and returning to cities with one or several friends in tow, all set to try their luck



Year	Homecoming Flow	Reverse Flow	Total of New Comers
2012	6004344	6052176	47382
2013	6442205	6496962	54757
2014	3616744	3685281	68537
2015	6544631	6615135	70504

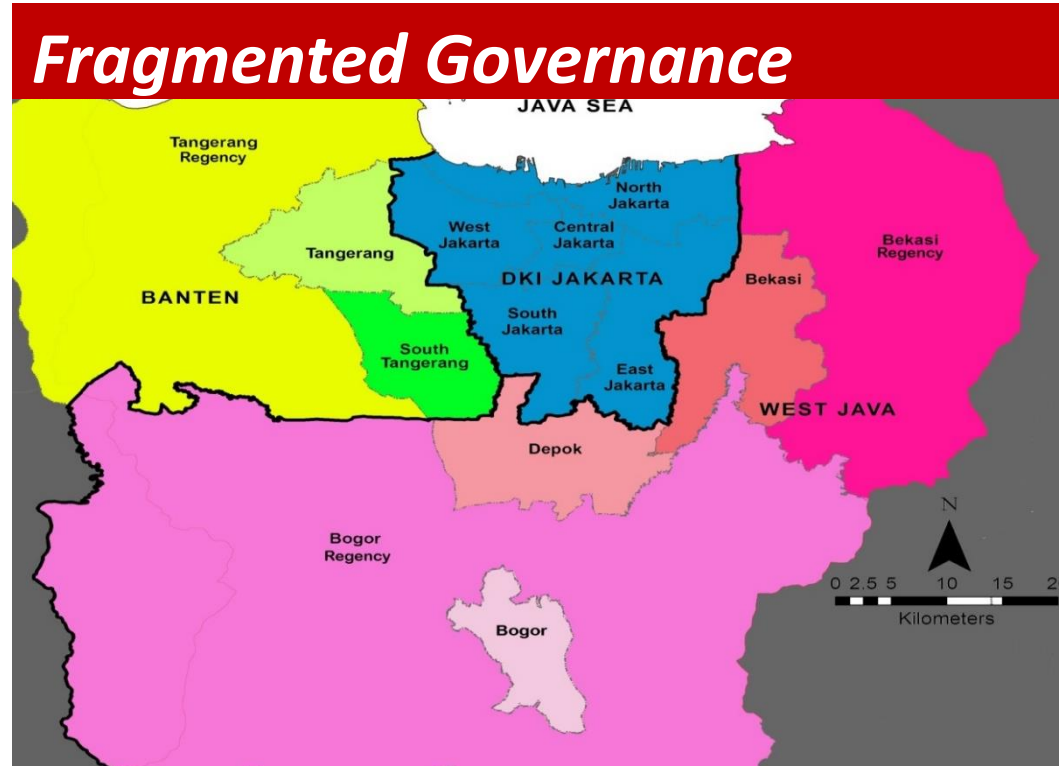
Source: Disdukcapil DKI Jakarta

“The Problem is Most of the migrant **doesn't have any skill** to do the job”.

# The Challenge

related to New Urban Agenda (NUA)

## MAP OF JAKARTA METROPOLITAN AREA





### Legends

 Special Province of Jakarta  
(Led By Governor)


### Province of West Java (Led By Governor)

 Bogor Regency  
(Led By Head of Regency)

 Bogor City  
(Led By Mayor)


 Depok City  
(Led By Mayor)

 Bekasi Regency  
(Led By Head of Regency)

 Bekasi City  
(Led By Mayor)

### Province of Banten (Led By Governor)

 Tangerang Regency  
(Led By Head of Regency)

 Tangerang City  
(Led By Mayor)

 South Tangerang City  
(Led By Mayor)

- Jakarta consists of five municipalities, headed by a Mayor and Regent. They are chosen by the governor of Jakarta **with their authority limited to administrative.**
- Jakarta led by **Governor**, while surrounding municipalities led **by Mayor or Regent**. Also, there are 2 surrounding provinces headed by **Governor**.









# The Challenge

related to New Urban Agenda (NUA)?

## BKSP

is known as **Government Cooperation Board** which aims to **foster** patterns of population settlements and the **spread** of employment opportunities more evenly on the basis of government policy, as well as **the harmonization of regional development planning** JABODETABEKPUNJUR.

- Since 2010, DKI Provincial Government **has provided grant** for flood handling in some districts or municipalities in the area around Jakarta through BKSP Jabodetabekpunjur
- The grant also for **development in health, education, sanitation, synchronization** of Jabodetabekjur spatial structure, flood control, and waste management.



BKSP Performance  
is still **Not Optimal**



WHY?

- BKSP fails to function **due to structural constraints** → the **Head of BKSP does not have the authority** to coordinate various agencies in JABODETABEKPUNJUR region.
- **BKSP activities overlap** with some of the activities of other government agencies
- There is **no clarity** of BKSP's role to control Development Planning Agency at Sub-National Level (BAPPEDA)

**Fragmented Government**

construction of public transport infrastructure such as MRT and LRT and double-double track

related to **New Urban Agenda (NUA)**?

# BPTJ

is known as **Transport Management Agency JABODETABEK** which aims to coordinate all the components that work in transportation system of JABODETABEK.

- **BPTJ Targeting the increase in Public Transport Users to Reach 60% by 2029** through:
  - enhancing integration between modes
  - making Transit Oriented Development (TOD), and electronic ticketing.
  - Construction of public transport infrastructure such as MRT, LRT and Double-double track that can reduce the travel time
  - improve policy in public transport through the coordination and implementation of the Jabodetabek Transport Master Plan (RITJ).



## BKJT Performance is still **Not Optimal**



- BPTJ fail to function **due to regulations authority** → the absence of regulations covering transport authority
- There is still **lack of coordination** between BPTJ, urban planning and transportation **agency** related to JABODETABEK transportation arrangement in the future

## Fragmented Government



# Metropolitan Jakarta: Challenges

## Working in “silos”



Incomprehensive solution



# Solutions : Implementing Collaborative Governance

- Governance is a broader concept than government and also includes the roles played by the community sector and the private sector in managing and planning countries, regions and cities.
- Collaborative Governance involves the government, community and private sectors communicating with each other and working together to achieve more than any one sector could achieve on its own.
- Collaborative governance covers both the informal and formal relationships in problem solving and decision-making.
- Collaborative Governance requires three things, namely:
  - ✓ The **support** identifies the policy problem to be fixed.
  - ✓ The **leadership** gathers the sectors into a forum.
  - ✓ the members of the **forum** collaborate to develop policies, solutions and answers.
- The output of the collaborative governance is a Grand Design as Consensus Document which comprises of (i) Vision; (ii) Mission; (iii) Main Issues; (iv) Main Target; (iv) Policy and Strategy; (v) Road Map; and (vi) Action Plan.



# The Solutions

What do Jakarta Really Need (The Most)  
related to NUA

## COLLABORATIVE Governance

As Problem  
Solving Tools

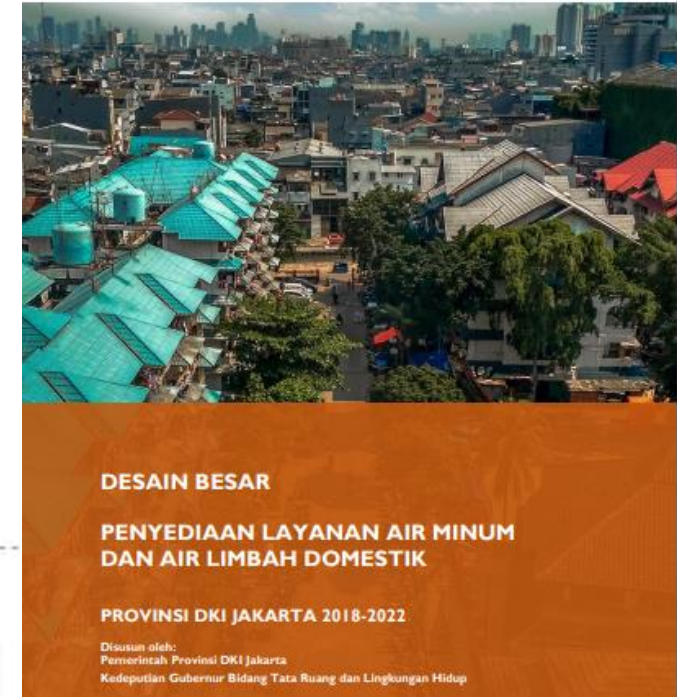


Collaborative  
Approach

- Collaborative governance covers both the informal and formal relationships in problem solving and decision-making.
- Collaborative Governance requires three things, namely:
  - ✓ The **support** identifies the policy problem to be fixed.
  - ✓ The **leadership** gathers the sectors into a forum.
  - ✓ the members of the **forum** collaborate to develop policies, solutions and answers.
- Grand Design and Partnership with external agency will be very important.



## GRAND DESIGN METROPOLITAN JAKARTA



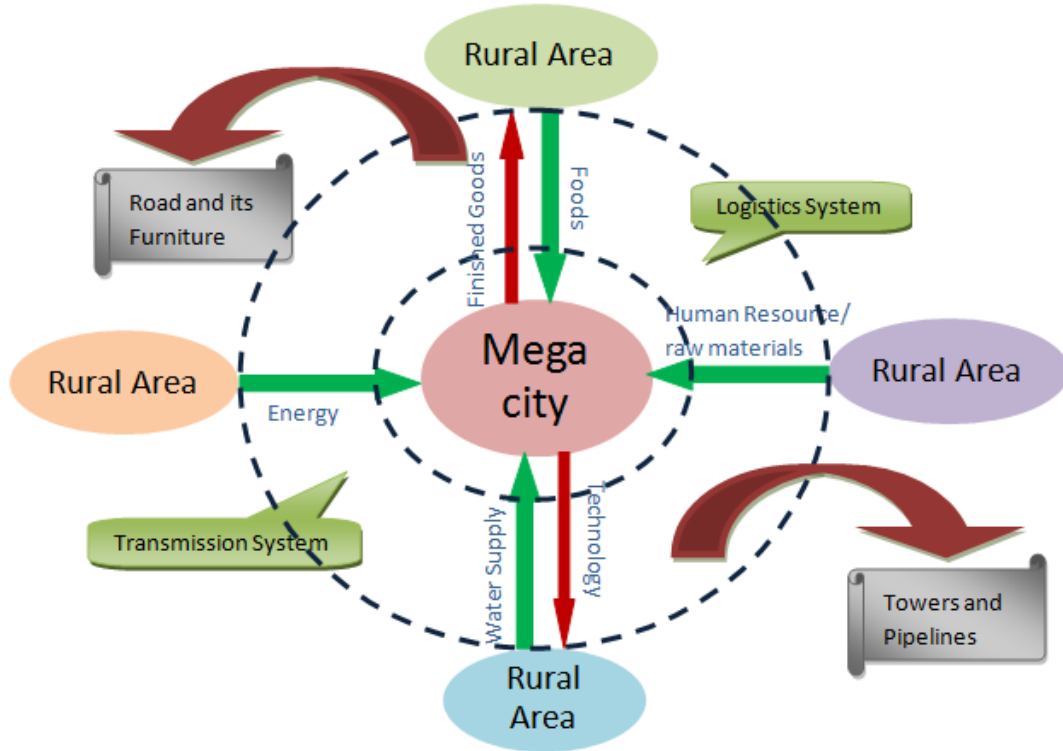
To make  
sure all  
*Stakeholders*  
have the  
**Same Vision**

## THE OUTPUT

- Vision and Mission
- Main Targets and Main Issues
- Policy and Strategy
- Road Map
- Action Plan

# The Innovation

related to New Urban Agenda (NUA)?



## “Urban-Rural Linkage”

“Each region has a role to take care of each other and help to create sustainable development”

## Empowering

Provide trainings to people whom living in rural areas, It will **prepare** them better for the jobs they seek when migrating to an **urban area** or improve their productivity



## Grant for rural area

Providing grant for training, vocational education, Building production centre for agriculture





# THANK YOU

Personal site	→	<a href="http://pitt.academia.edu/oswarmungkasa">pitt.academia.edu/oswarmungkasa</a>
Portal/Website Office of Deputy Governor Jakarta for Spatial Planning and Environment	→	<a href="http://tarulh.com">tarulh.com</a>
Email	→	<a href="mailto:Oswar.mungkasa63@gmail.com">Oswar.mungkasa63@gmail.com</a>